




ACADEMIC AFFAIRS
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MEMORANDUM

DATE: February 14, 2017
TO: College Deans
FROM: Michele Hawkins, Vice Provost
Academic Affairs

RE: **Candidates for Tenure as a Condition of Employment**

Please forward to my office, portfolios for those prospective faculty you wish to be recommended for tenure upon appointment. According to our *Criteria for Appointment, Promotion and Tenure of Faculty*, those portfolios need to include:

- An up-to-date resume
- A record of the professor's tenure at other universities
- References that may have been solicited as part of the recruitment process
- A vote of the tenured faculty of the department/school involved
- Letter of recommendation from the Department Chair/School Director
- Letter of recommendation from the Dean (which includes the vote of the College Promotion and Tenure Committee)

Please do not hesitate to contact me with any questions or concerns.

cc: Gary Perry, Provost and Vice President for Academic Affairs
University Promotion and Tenure Committee Members